



# cooperative governance

Department:  
Cooperative Governance  
**REPUBLIC OF SOUTH AFRICA**

## DISTRICT DEVELOPMENT MODEL PROGRESS

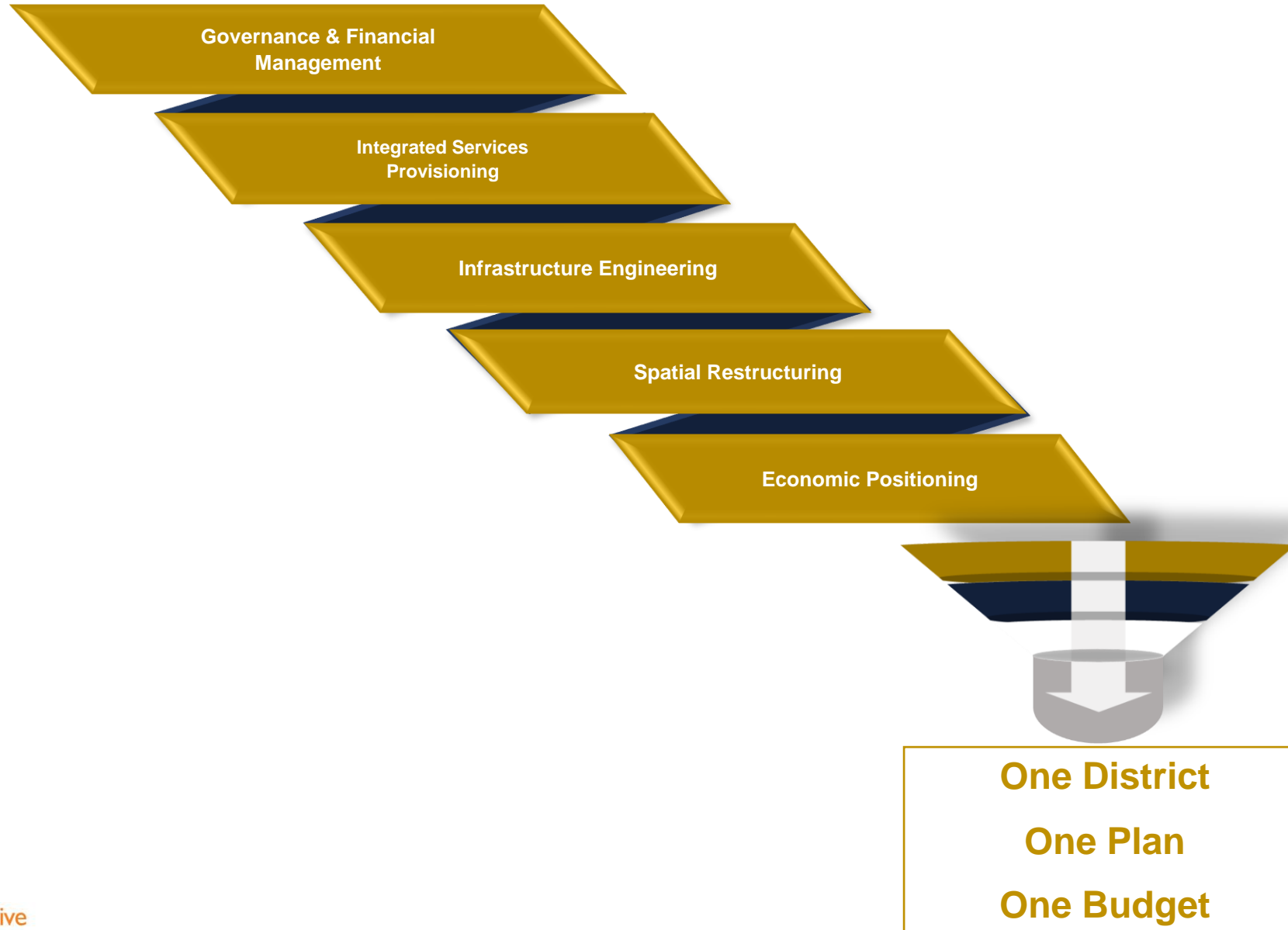
PORTFOLIO COMMITTEE T. FOSI

23 FEBRUARY 2021

# PRIORITY IN THE DELIVERY OF THE DISTRICT DEVELOPMENT MODEL

- **Accelerate service delivery:**  
repurpose of Conditional Grants & mass support programmes
- **Strengthen oversight & institution of local governance**  
introduction of Intergovernmental Support, Monitoring and Intervention Bill fast-tracked.
- **Strengthen cooperative governance architecture & approach**  
through decentralization of government departments, implementing the DDM, changing CWP & partnerships
- **Strengthen of local government finances**  
by working closely with National Treasury & SALGA
- **Accelerate implementation of Agrarian Revolution**  
by ensuring that land is made available for agricultural projects by Traditional Leaders
- **Strengthen Disaster management**  
and ensure the development of a National Disaster Risk Reduction Strategy

# AREAS OF FOCUS IN THE DELIVERY OF DISTRICT ONE PLANS



# DEVELOPMENT OF LONG-TERM ONE PLANS

## Outline of process



### Current profile & trends

- Demographic analysis
- Economic analysis
- Spatial analysis
- Infrastructure analysis
- Service delivery analysis
- Governance & mgt analysis

### Trends assessed & localised

- Global (SDGs), continental (Agenda 2063) & national (NDP/ NSDF) policy context
- Urbanisation impact
- Inequality trends
- Climate change scenarios
- Technology (smart cities)

### Outline vision & outcomes

- Future demographics (Pop & HHs), well-being, HD & QoL
- Future & nature of economy
- Desired spatial form (settlements, nodes, linkages, precincts, land dev)
- Infrastructure investment, maintenance & financing
- Integrated service delivery model







### Strategies & Actions (S/M/L)

- Economic positioning (projects & actions)
- Spatial transformation
- Infrastructure (projects & actions)
- Service provisioning
- Governance arrangements for integrated planning, budgeting & delivery

### Implementation Plan (How)

- IG compact performance matrix with responsibilities, timeframes, resourcing & funding strategies.
- Identify immediate service delivery actions & catalytic activities to unlock development
- 5-Yr targets linked to LG electoral cycles

# KEY DISTRICT DEVELOPMENT MODEL PHASES

|   | Current Progress  | Medium-Term: 2-5 Years<br>CONSOLIDATE   | Long-Term: 5+ years<br>SUSTAIN   |
|---|---|---|--|
| <b>Governance &amp; Financial Management / Spatial Planning</b>  | Principles incorporated into planning, budgeting and reporting cycle. Framework developed | Principles refined & infused across all depts, entities & municipalities.       | Principles applied across all depts, entities & municipalities.                |
| <b>Development of One Plans</b>                                  | One Plans developed for 3 pilot district/metro spaces.                                    | One Plans implemented for all 52 district/metro spaces.                         | One Plans implemented, monitored and reviewed.                                 |
| <b>LG Stabilisation</b>    | Existing programmes & budgets utilised to address immediate interventions.                | Interventions sustained, LG support & capacity building improved.               | Sustainable municipalities & effective support & capacity building programmes. |
| <b>Coordinating Structures</b>                                   | Functioning hubs and coordinating committees established in three pilots.                 | Functioning hubs and coordinating committees consolidated in all 52 spaces.     | Functioning hubs and coordinating committees sustained in all 52 spaces.       |
| <b>DDM IMS</b>    | IMS core module developed   | IMS fully developed & phased implementation across govt                         | IMS fully functional & used across government                                  |
| <b>Regulatory framework</b>                                    | IGRF Act regulations drafted & promulgated to give effect to DDM institutionalisation.    | Implementation & refinement of regulations to bolster DDM institutionalisation. | Implementation of regulations to deepen institutionalisation.                  |



## Governance & Political

**Political infighting, interference & instability, poor oversight, polarization & coalitions government, inappropriate political administrative interface, inaction...**

Municipal Structures Bill  
Municipal Systems Act



## Service Delivery

**Inadequate and failure to provide services, No municipality budgets the required 8% for maintenance - KZN being highest at 1,6%; community protests**

DCOG, MISA and DWS working jointly on programs to address water supply through the available grants



## Administrative

**High vacancy rates, especially CFOs, technical services, engineers, environmental specialists, planners... long turn-around fill positions, poor leadership, appointment not meeting regulations, corruption allegations**

Embarking on a pilot and validation process of the prototype establishments



## Financial Management

**poor audit outcomes, financial distress, failure to approve legislated measures, high levels of irregular expenditure, over-use of consultants, adoption unfunded budgets...**

Establishment of Multidisciplinary Revenue Committee



# DISTRICT DEVELOPMENT MODEL IMPLEMENTATION

## COMPLETED



### 3 DDM Pilot Hubs launched and resourced

National Hub as well as eThekweni, Waterberg & OR Tambo



### 52 District Profiles completed

Covering situational analysis



### Champions and District Forums in all districts

- Ministers, DMs & MECs deployed.
- 34 districts visited by National Champions
- HODs/CoGTA DDGs designated provinces and districts
- 39 District Forums convened and operational
- Guidelines for Champions developed



### DDM Tools & Barometer

Frameworks, Guidelines and Circulars developed and issued . Workshops undertaken

## UNDERWAY



### Development of One Plans

- Waterberg, OR Tambo, eThekweni & 49 districts
- Alignment of plans to MTSF



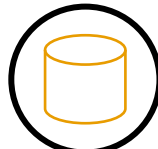
### Partnerships entered

DBSA, PPGI, People's Republic of China, UN (UN Women, FAO, UNDP), The Hollard Foundation, National Business Institute, Water Research Commission, CSIR, Traditional Leaders



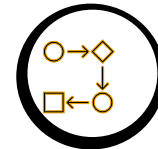
### One national implementation plan

- Inclusion of sector & provincial plans & budgets as well as partner investments
- National Coordination Forum with all Departments
- Actualizing the 1,5million hectares pledged by traditional leaders and supporting that with Agriculture extension officers



### Remodeling of CWP

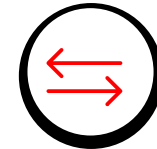
To ensure better community participation and empowerment



### DDM Information Management System

The development of the DDM Information System to link to key systems such as Municipal Money

## TO DO



### Decentralise all Departments Operations

Ensure that all government departments have presence and/or programmes in the Districts



Develop an integrated and connected mega 'New Coastal City Project' and appoint a multi sectorled project lead team



Conduct **audits** on the current capacity of the LED Units and the impact of municipal development agencies

# DISTRICT DEVELOPMENT MODEL IMPLEMENTATION TOOLS

- ① **Implementation Framework** outlining key aspects for institutionalization of DDM concluded.
- ② **Guidelines** for the development of One Plans have been developed.
- ③ **Circular on the implementation** of the DDM has been issued to provinces and municipalities.  
**Workshops in relation to implementation of the guideline completed for Eastern Cape, Free State, Gauteng & KZN**
- ④ **Draft Section 47(1)(b) Regulations Framework for the Intergovernmental Relations Framework Act (IGRFA) developed** for discussion.
- ⑤ **IDP Guidelines and Circular** aimed to link with the One Plan has been developed.
- ⑥ **Ongoing support and guidance** on how to mainstream DDM national sector departments provided.
- ⑦ **Strategic partnerships** to implement the DDM currently underway.
- ⑧ **Communications and Stakeholder management strategy** developed;
- ⑨ **Profiles, IDP's, Diagnostic report, Economic Recovery Plans, Financial Recovery Plans, Catalytic projects** finalized for the Pilot sites;



# DDM IMPLEMENTATION PLAN – POLITICAL CHAMPIONS DISTRICT VISITS

| PROVINCE      | DISTRICT VISITED  |
|---------------|---|
| Eastern Cape  | Joe Gqabi, Nelson Mandela, Amathole, OR Tambo, Sarah Baartman, Chris Hani, Buffalo City, Alfred Nzo |
| Free State    | Lejweleputswa   |
| Gauteng       | City of Tshwane, Ekurhuleni, Sedibeng, West Rand, City of Joburg                                    |
| KwaZulu Natal | Umzinyathi, Ugu, EThekweni, Harry Gwala, ILembe, Umgungundlovu                                      |
| Limpopo       | Sekhukhune, Waterberg, Mopani, Vhembe, Capricorn  |
| Mpumalanga    | Gert Sibande, Ehlanzeni, Nkangala   |
| North West    | Dr Kenneth Kaunda, Bojanala, Ngaka Modiri, Dr Ruth Segomotsi  |
| Northern Cape | Namakwa, ZF Mgcawu, Pixley Ka Seme  |
| Western Cape  | West Coast, Central Karoo   |
| <b>TOTAL</b>  | <b>37</b>   |

# DISTRICT DEVELOPMENT IMPLEMENTATION: PARTNERSHIPS AND COLLABORATIONS

Establishment of strategic partnerships developed with the following organizations:

1. **The Public-Private Growth Initiative (PPGI)** to support the development of the economic recovery plan and the development of the One Plan for the Waterberg District.
2. **The United Nations (UN)** to support the implementation of the DDM in the three pilots in various areas of economic development, i.e. agriculture, oceans economy, tourism, informal township economic development, and investment promotion etc.
3. **The Water Research Commission (WRC)** to support the implementation of the DDM in the three pilots in the areas of water research to unlock economic development and job creation. The MoU is in place to fast track the implementation process.
4. **The Hollard Foundation** focusing on ECDs. The MoU is currently being completed.
5. **The CSIR** to support the implementation of the DDM in general with a specific focus on the development of the One Plans and the DDM Information Management System. The MoU is currently in place to fast track the implementation process.
6. **The National Business Institute (NBI)** providing technical experts to 3 pilots. The MoU has been completed.
7. **Sibanye Gold Mine**
8. **Applied Development Research Solutions**

# DISTRICT DEVELOPMENT IMPLEMENTATION: PARTNERSHIPS AND COLLABORATIONS

- Organise ourselves internally to work closely and firm up collaborations with the:
  - Presidential Infrastructure Unit to implement catalytic programmes in the district;
  - Youth Intervention and Labour intensive methods to facilitate job opportunities for graduate youth and unemployed youth; and
  - Other key government programmes that are critical to unlock economic growth such as the Master Plans in Tourism, SMME and other critical sectors.
  - Strengthen the partnership with private sector (explore opportunities for alternative financing options)

## *Note:*

- All engagements, resolutions and commitments will be tracked in a DDM Project Management report

# DISTRICT DEVELOPMENT IMPLEMENTATION: HUB : ETHEKWINI

- The eThekweni Metro launched a Technical Hub in June 2020
- eThekweni Metro has developed an Economic Recovery Plan with a NEW investment potential of R132 Billion, creating over 200 000 new construction jobs and 10 000 permanent jobs.

## Identified key catalyst projects include:

- |  |                  |
|--|------------------|
| 1. M4 & Umhlanga North Corridor - Investment | = R3,4b;         |
| 2. Inner City Central Corridor – Investment  | = R250m + R1,7b; |
| 3. N2 South Corridor - Investment            | = R1,5b;         |
| 4. N3 West Corridor – Investment             | = R813m + R3,4b; |
| 5. Aerotropolis North Corridor - Investment  | = R270m;         |
| 6. Central/North Corridor - Investment       | = R505m.         |

# DISTRICT DEVELOPMENT IMPLEMENTATION: ETHEKWINI METROPOLITAN

| Strategic Resolution                | Progress on to date   | Strategic Considerations  |
|-------------------------------------|---|---|
| <p><b>The Port Decongestion</b></p> | <p><b>Introduction of new technology to manage bookings at the port</b></p> <ul style="list-style-type: none"> <li>The Port is using a system called Integrated Port Management System to indicate when their ships will be coming to our Ports. It also allows the ports to monitor the ships that are in every port and waiting to outside the port.</li> <li>On the operations side TPT has an a system called NAVIS. This is used to plan and monitor operations.</li> <li>Customers can view whether their cargo has been offloaded and ready for collection.</li> <li>Recently the port has introduced a truck booking system to enable the port and customers to have visibility of the situation of the port roads.</li> <li>TPT has just rolled out Cargo Connect this technology has created a market place for our customers.</li> </ul> <p><b>New staging facilities for container trucks</b></p> <ul style="list-style-type: none"> <li>2 staging facilities are being used in the port for container trucks. The Old Durban Airport is also used as a staging facility. This area was leased out to Fresh Produce terminal, they had agreed to share the same facility with Bulk terminals</li> </ul> <p><b>SMME support:</b><br/>Conducting online session with SMME and assist them on how to access the opportunities in the port decongestion project</p> <p><b>Cleanliness round the port:</b><br/>Certain old and derelict buildings are being demolished</p> | <ul style="list-style-type: none"> <li>The port is a key asset but exporting through the Durban port is 40% more expensive than OECD average mainly due to high inland transport and handling</li> <li>In relation to other cities in SA, eThekwini has a distinct advantage in the transport and logistics sector (linked to Port) which is larger than in the other cities and is also a major absorber of talent in the city.</li> <li>However the city's poor performance in attracting FDI is a major cause for concern. It is placed 22<sup>nd</sup> in Africa behind Johannesburg at number 2, Cape Town at 7 and Port Elizabeth at 21.</li> <li>A vision based approach is needed of what eThekwini can be as a <b>dynamic economic space for the country</b>.</li> <li>The development of eThekwini into a <b>Smart Port City</b> is crucial to stimulating manufacturing sector within eThekwini and neighbouring municipalities and beyond. The NSDF places eThekwini strategically within the Eastern Coastal corridor linking Richards Bay in the north to Nelson Mandela Bay in the south.</li> <li>The location of the Transet Headquarters to NMB is a threat to the long term development of the metro.</li> </ul> |

# DISTRICT DEVELOPMENT IMPLEMENTATION: ETHEKWINI METROPOLITAN

| Strategic Resolution                       | Progress to date   | Strategic Considerations   |
|--|--|--|
| <b>Metro Catalytic Projects Workstream</b> | <ul style="list-style-type: none"> <li>Meeting was held with Infrastructure South Africa (ISA) on 9 December 2020 to discuss process in seeking national government intervention</li> <li>Draft letter and “Request for Unblocking” forms were completed as per ISA guidance on 17 December 2021</li> <li>A meeting is awaited between Mayor and relevant KZN MECs (DoT, DETEA and Finance) to discuss the interventions being sought prior to formal submission to national government</li> </ul> | <ul style="list-style-type: none"> <li>Fast track the process to source funding for the implementation of the catalytic projects by:               <ol style="list-style-type: none"> <li>Prioritizing the metro as a DDM pilot in the district</li> <li>Fast tracking engagements between the metro and the province</li> </ol> </li> </ul> |
| <b>Economic Recovery Plan</b>              | <ul style="list-style-type: none"> <li>The City has developed the Economic recovery plan and is not in the process of implementing it. Support is required from provincial and national government to implement the plan</li> </ul>  | <ul style="list-style-type: none"> <li>National and provincial sector departments to be mobilized to support the implementation of the Economic Recovery Plan of the metro</li> </ul>  |



# DISTRICT DEVELOPMENT IMPLEMENTATION: HUB : OR TAMBO DISTRICT

- Currently implementing water and sanitation projects within the five local municipalities. The major infrastructure projects are concentrated within the KSD Municipality where the DM is deliberately addressing the MIG / RBIG alignment challenge as relates to the KSD PI.
- Key Catalyst projects identified includes:
  1. Mqanduli Secondary Bulk Water Supply =R6,1b;
  2. KSD PIP Water: Ngqeleni & Libode Corridors =R1,6b;
  3. Libode Secondary Bulk Water Supply =R1b;
  4. Ingquza Hill Ward 8 Sanitation =R13,9m;
  5. Port St Johns Ward 18 Sanitation =R8,1m;
  6. Tsolo Waste Water Treatment Works and Raw Sewerage Pump Station =R82,3m;
  7. Libode Sewerage Treatment works Phase 1 =R51,2m.

# DISTRICT DEVELOPMENT IMPLEMENTATION: OR TAMBO DISTRICT

The Municipal Infrastructure Grant have allocated R2,9 billion over the 2020 MTEF to OR Tambo District.

Funded allocation of R900 mill for various water, sanitation, roads, and community amenity projects.

As at the end of December 2020, the District Municipal space has spent 22% of the R907 million 2020/21 allocation.

Progress on the following projects:

1. 19 water projects to the value of R 3,4b 291 000 beneficiaries;
2. 12 sanitation projects to the Value of R339m to benefit 21 000 beneficiaries;
3. 47 roads projects to the valued at R572m;
4. 12 community facility projects to the value of R173m.

# DISTRICT DEVELOPMENT IMPLEMENTATION: HUB : OR TAMBO DISTRICT

| Strategic Resolution   | Progress to date  | Strategic Considerations  |
|--|---|---|
| Implement an MoU between the Water Resource Commission and the district monitored by the MEC | <ul style="list-style-type: none"> <li>The MoU between the Water Research Commission is being developed.</li> <li>The scope of the MoU was broadened to cover all three pilots and to include issues of climate change and economic development</li> </ul>  | Implement the MoU before the end of the current FY  |
| MISA to enter into a MoA with Eastern Cape Rural Development Agency                          | <ul style="list-style-type: none"> <li>The MOU is between MISA, ECRDA (Eastern Cape Rural Development Agency) and the Eastern Cape Socio Economic Consultative Council (ECSECC), ECRDA and ECSECC</li> <li>It clarifies roles and responsibilities on the development of the Wild Coast Corridor, guided by the National Spatial Development Framework and the latest Eastern Cape Provincial Development Plan.</li> </ul>  | Implement the MoU before the end of the current FY  |
| Understand the implications of climate change on the re-imagining of the district space      | <ul style="list-style-type: none"> <li>The Diagnostic report that has been developed as part of the One Plan have provided some insight on climate change implications:</li> <li>The scope of the MoU being developed with the WRC will include issues of climate change and economic development</li> <li>The partnership with the UN will include issues relating to climate change to support the development of the One Plan such as:               <ol style="list-style-type: none"> <li>Increased temperatures</li> <li>Extreme weather events (e.g. flooding and drought)</li> <li>Sea level rise.</li> </ol> </li> </ul> | Ensure that the development of the New City in the coastal belt takes into account the implications of climate change, such as the suitability of growing marijuana |

# DISTRICT DEVELOPMENT IMPLEMENTATION: HUB : OR TAMBO DISTRICT

| Strategic resolution  | Progress to date  | Strategic interventions  |
|---|---|--|
| Planned and investment summit/indaba for coastal districts.   | <ul style="list-style-type: none"> <li>Plans are under way to host the OR Tambo Investment Summit before the 1<sup>st</sup> of April 2021.</li> <li>An investment book of the district with packaged opportunities has been compiled and needs to be finetuned into a portal in the district's website with a videography animation.</li> <li>The UN will be providing support as part of their investment promotion programme in supporting the implementation of the DDM</li> </ul> | <ul style="list-style-type: none"> <li>Establish a local organizing committee for the Investment Summit for the coastal region.</li> <li>Host the Investment Summit for the three DDM pilots before the end of March 2021</li> </ul> |
| Use the current initiatives, projects, programmes by various stakeholders, especially different agencies as critical inputs for the development of the long-range plan of the OR Tambo. | <ul style="list-style-type: none"> <li>The hub has compiled a stakeholder register that reflect a very wide range of sectors who are to be consulted before the One Plan is finalized by the end of March 2021. Consultation commenced this week and useful inputs are forthcoming that enrich the One Plan process and product.</li> </ul>   | NA   |

# DISTRICT DEVELOPMENT IMPLEMENTATION: HUB : WATERBERG DISTRICT

The Municipal Infrastructure Grant have allocated R 968 million over the MTEF to Waterberg District and relevant Local Municipalities. This will be funding various water, sanitation, roads and community amenity projects.

As at the end of December 2020, the District Municipal space has spent 45% of the R307 million 2020/21 allocation.

Progress on the following projects:

1. 12 water projects to the value of R 448b to benefit 80 000 beneficiaries;
2. 1 (rehabilitation) sanitation project to the Value of R2m to benefit 25 500 beneficiaries;
3. 12 roads projects to the valued at R254m;
4. 5 community facility projects to the value of R64m;
5. 2 solid waste projects to the value of R80m;
6. 8 street lighting projects to the value of R18m.

# DISTRICT DEVELOPMENT IMPLEMENTATION: WATERBERG DISTRICT PROJECTS

## Unlocking the Northern Mineral Belt with Waterberg as the catalyst

1. Medupi =R145b
2. Mokolo Crocodile bulk Water Distribution =R12.3b
3. Waterberg Rail Expansion Programme =R28,9b
4. Northam Integrated Human Settlement
5. Waterberg Electrification Programme
6. Lephalale Urban Development
7. Key Sector Departments Initiatives (*as contained in their national master plans, e.g. Digitisation, Tourism, etc*)
8. Seda Initiatives
9. Anglo and Exxaro initiatives



# DISTRICT DEVELOPMENT IMPLEMENTATION: WATERBERG DISTRICT

## Strategic resolution

## Progress to date

South African Women in farming:

SAWIF is a national organization with more than 5000 members

COGTA supported by PPGI is working with the Waterberg chapter with them in the following areas:

### 1.1 Finance

ABSA is on board to provide blended finance for emerging farmers, particularly women and the youth.

### 1.2 Access to market

- The PPGI is supporting SAWIF on offtake agreements, and has introduced them to the South African National Defense Force for procurement opportunities in the provision of agricultural produce.
- The Waterberg farming sector is supporting emerging farmers in securing some of the government's newly released land to expand their operations.
- The community is also looking into the use of solar power to reduce high electricity input costs.
- The Solidarity Fund is considering the provision of agricultural input vouchers for emerging farmers
- Discussions are underway with various initiatives from organisations who are keen or are already supporting emerging farmers in the district, among them, the UN Women, the Vodacom Foundation, Pepsi/Black Umbrella etc.
- Discussions are also underway the NYDA and Afrika Tikkun, to implement an initiative which will move social welfare recipients into jobs.

# DISTRICT DEVELOPMENT IMPLEMENTATION: WATERBERG DISTRICT

## Strategic resolution

## Progress to date

**Linking cradle to career education value chains**

- Early discussions are underway with Afrika Tikkun and Harambee to create a platform to enhance education from child birth, early childhood development, through school and into employment or work. This could be used to leverage existing government support programmes to stimulate and support services and transition people from dependence to independence.

**The Agricultural Development Agency of South Africa,**

- COGTA supported by a PPGI initiative, is linking emerging farmers with the established commercial farming sector for support and mentorship.

**Small business development**

- The mining companies have put together a fund to build a small development hub that will cover small businesses in tourism, agriculture and mining, in particular in relation to procurement and the development of supply chains.

**Business Services through call centres**

- BPeSa (Business Processes enabling South Africa – the industry association for the global businesses services industry in SA) has put together a concept document is about to start work on the feasibility of establishing call centres in the Waterberg for youth employment, to be utilised by government agencies such as the police, social welfare, local tourism, and debt collection among others.

# DISTRICT DEVELOPMENT IMPLEMENTATION: WATERBERG DISTRICT

| Strategic resolution   | Progress to date   |
|--|--|
| <p><b>The Agricultural Development Agency of South Africa,</b></p> | <ul style="list-style-type: none"> <li>• COGTA supported by a PPGI initiative, is linking emerging farmers with the established commercial farming sector for support and mentorship.</li> </ul>   |
| <p><b>Small business development</b></p>                           | <ul style="list-style-type: none"> <li>• The mining companies have put together a fund to build a small development hub that will cover small businesses in tourism, agriculture and mining, in particular in relation to procurement and the development of supply chains.</li> </ul>   |
| <p><b>Business Services through call centres</b></p>               | <ul style="list-style-type: none"> <li>• BPeSa (Business Processes enabling South Africa – the industry association for the global businesses services industry in SA) has put together a concept document is about to start work on the feasibility of establishing call centres in the Waterberg for youth employment, to be utilised by government agencies such as the police, social welfare, local tourism, and debt collection among others.</li> </ul> |

# LOCAL GOVERNMENT STABILISATION – IMMEDIATE NEXT STEPS



*Note:*

- Strategically identify few selected Municipalities to implement Section 154 interventions
- Use this to operationalise MoU with National Treasury (incl. MISA support)
- Model the ideal Municipality with DDM
- Test DM Delivery Model & IGR Structures usability for DDM
- This will give us comfort that we are implementing DDM effectively (or not)
- This will give us stories for future SONA and Parliamentary debates

# DISTRICT DEVELOPMENT MODEL IMPLEMENTATION – NATIONAL SECTOR ALIGNMENT

## ① Priority Sector Departments **Sector Plans / Master Plans:**

- National Water Master Plan
- Department of Planning, Monitoring and Evaluations
- National Treasury
- Public Works and Infrastructure
- Agriculture, Land Reform and Rural Development
- Social Development
- Small Business Development
- Trade, Industry and Competition

## ② Municipalities in Financial Distress

## ③ 10 Poorest Districts

### *Note:*

- 10 Poorest Districts
- Beyond Letters of Cooperation & MoUs
- Firm Interdepartmental Structures & Co ordination
- Active Stakeholder Coordination and Management
- DCOG Lead on DDM

- Portfolio Committee notes progress made in the roll out of the District Development Model



**THANK YOU**

Ngiyabonga | Re a leboga | Ndo livhuwa | Nndza nkhenisa | Ke a leboha haholo | Dankie | Enkosi



cooperative  
governance

Department:  
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